

8 September 1969

MEMORANDUM FOR: Mr. John Clarke

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I would like to thank you for arranging my recent appointment with [REDACTED] took quite a bit of time with me and I found the interview to be quite useful.

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[REDACTED] advised against going directly for the doctorate. He felt that there was nothing in my background which really justified doing so, and that the M. P. A. is a much more immediately attainable goal. Moreover, as you are probably aware, [REDACTED] strongly discourages part-time doctoral study.

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Although he was not attempting to dissuade me from my comprehensive choices of "Operations Research" and "Governmental Financial Policy and Program," [REDACTED] suggested that I might be the "broader man" if I took "Science, Technology and Government" and Management of the Governmental Establishment". I agreed with him, but stated that my very purpose in pursuing these studies -- as a follow-up to the [REDACTED] program -- is to become something of a specialist.

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The "Science, Technology and Government" comprehensive field is somewhat appealing, and since I will be taking only operations-research courses this semester, and no Financial Policy courses, perhaps I can reconsider my choice of the second field at a later time.

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I have also met with [REDACTED] They both thought my choices were logical, and Powers, in particular, was quite encouraging about the Operations Research.

Thanks again for your interest.

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[REDACTED]